# FULL YEAR RESULTS

FOR THE YEAR ENDED 31 DECEMBER 2024



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• Borrowing – The Company intends to use borrowings to acquire further properties and those borrowings may not be available at the appropriate time or on suitable terms. If borrowings are not available on suitable terms or at all this will have a material adverse impact on the returns to Shareholders and in particular the level of dividends paid. Whilst the use of borrowings should enhance the NAV where the value of the Company's underlying assets is rising, it will have the opposite effect where the underlying asset value is falling. In addition, in the event that the rental income of the Company's portfolio falls for whatever reason, the use of borrowings will increase the impact of such a fall on the net revenue of the Company.

• Development & Maintenance – Any development or refurbishment works may involve significant costs and may be adversely affected by certain restrictions. This could cause the resulting revenues to be lower than budgeted, and may cause the asset to fail to perform in accordance with the Company's investment projections, consequently impacting on the financial condition of the Company.

### AGENDA

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### **Results overview**

Strong LFL ERV growth and earnings growth following strong collections

#### Valuations starting to stabilise

- FY24 LFL valuation down 4.0% but rate of decline moderating; H2 LFL valuation down 0.3%
- Strong LFL ERV growth of 8.6% (FY23: 5.0%)
- Labs outperforming offices with ERV growth of 13.7%
- NTA per share down 6.9% to 74.4p due to revaluation loss

#### Leasing driving contracted rent and earnings

- £1.9m rent commenced in FY24
- Further £1.3m rent signed post year end; includes agreement for lease with Oxford Expression Technologies
- Operating profit up 11.6% to £9.6m
- EPS down 10.5% to 1.7p reflecting higher interest charges



## Progress against our leasing target



£1.5m rent added since June, further £1.1m under offer

#### Leasing and asset management progress

#### Contracted rent increased to £16.5m:

- **Rent added since June:** £1.5m, including agreement for lease with OET
- Breaks exercised / expiries / reversion captured: £0.7m
- **Deals under offer:** £1.1m, further increasing contracted rent to  $\pm$ 17.6m

#### Vacant space let:

- **Oct-24:** ColdQuanta | 7,500 sq ft | +£0.3m rent | Oxford Technology Park
- **Feb-25:** CFDX | 5,100 sq ft | +£0.6m rent | Rolling Stock Yard
- **Feb-25:** 42T | 17,200 sq ft | +£0.4m rent | Cambourne
- **Apr-25:** OET<sup>(1)</sup> | 5,600 sq ft | +£0.3m rent | Oxford Technology Park

### Contracted rents – target growth profile

| £m                             | Target<br>Mar-25 | Actual<br>Mar-25 | Current<br>Apr-25 | Total<br>Target<br>ERV     |
|--------------------------------|------------------|------------------|-------------------|----------------------------|
| Contracted rent, June 2024     | 15.7             | 15.7             | 15.7              | <b>16.5</b> <sup>(2)</sup> |
| Reversion                      | 1.1              | 0.2              | 0.2               | 3.2                        |
| Vacant space                   | 2.1              | 1.3              | 1.5               | 3.3                        |
| Onsite developments            | _                | -                | -                 | 3.1                        |
| Future developments            | _                | -                | -                 | 1.8                        |
| Additional rent                | 3.2              | 1.5              | 1.7               | 11.4                       |
| Breaks and expiries exercised  | -                | (0.1)            | (0.9)             | -                          |
| Contacted rent                 | 18.9             | 17.0             | 16.5              | 27.9                       |
| Deals under offer              |                  |                  | 1.1               |                            |
| Contracted rent inc. deals u/o |                  |                  | 17.6              |                            |

# beac:: therapeutics

# Market Update



## Biotech financing ahead of prepandemic levels



Strong recovery with £3.7bn raised in 2024, a 106% YoY increase



#### Encouraging outlook for 2025

#### **Significant VC raised across all quarters**

- Series B funding accounted for 37%, at £837m
- Overall average deal size of £19.9m, Series B £46.5m

### Public markets remain subdued

- No IPOs of UK biotechs for the third consecutive year
- Reflects weakness of wider IPO market

### Follow-on financings surged

- UK companies raised £1.5bn, +170% YoY increase
- Demonstrates preference for more established and derisked ventures

Note: Past performance is not indicative of future results

(1) BIA Q4 2024. VC transactions include seed rounds, early-stage ventures (Series A & B), and later stage ventures (Series C & D+). Follow-on transactions include public placements, follow-on offerings or secondary offerings on exchanges such as NASDAQ, AIM or LSE

## Investment market shows signs of recovery

The recent surge in deals reflects growing investor confidence, with yields remaining stable throughout 2024





#### Building 270, Cambridge Science Park



- January 2025
- £22.5m price
- 40,000 sq ft
- 100% let World Pay
- 4 year WAULT
- 4.50% NIY

#### Abcam Building, Biomedical Campus Cambridge



- October 2024
- £121.5m price
- 100,000 sq ft
- 100% let Abcam
- 14.5 year WAULT
- 4.56% NIY



## London starting to benefit from VC resurgence



Challenging market in 2024, but strong start to 2025

#### Markets subdued in 2024...

#### 28,700 sq ft life sciences<sup>(1)</sup> take-up in 2024

- Below 5 year average
- All transactions sub 5,000 sq ft

#### **3m sq ft currently under construction**

- 7.5m sq ft longer term pipeline, but unlikely to all be built
- More than 50% of this outside the Knowledge Quarter

### Headline rents of £120 sq ft, end 2024

• Fully fitted space transacted £160 per sq ft inclusive rent

#### ...but outlook encouraging

### 107,000 sq ft under offer

at 31 Dec 2024

## £1.18bn VC funding

into London-based companies vs five year average of £694m

### Total demand of 404,000 sq ft

247,000 sq ft of active demand, vs supply of 223,000 sq ft

63% for spaces below 10,000 sq ft



Active requirements:



HUMANOID

## Cambridge remains supply constrained



The proposed new railway will reinforce Cambourne Park's position as the leading science and tech hub in West Cambridge

### Markets subdued in 2024; outlook encouraging

#### 147,200 sq ft life sciences<sup>(1)</sup> take-up in 2024

• Below recent years but ahead of prepandemic levels

#### 667,500 sq ft demand for laboratory space

- 240,000 sq ft active demand vs supply of 224,400 sq ft
- Availability increased to 6.8%

### Strong start to 2025

• 115,000 sq ft laboratory take up completed January 2025

### Creating Europe's "Silicon Valley"

• Planned investment into Cambridge positive for the region

#### Cambourne on proposed East West Rail route



## Oxford led 2024 Golden Triangle take-up

190,100 sq ft occupied by science and technology firms

### Strong take-up and demand

#### Strongest take up in the Golden Triangle

- 283,000 take up; over 60% of Golden Triangle .
- But notably down on 450,000 sq ft take up in 2023 .

#### Lab supply only 205,000 sq ft

vs current demand of 637,000 sq ft

#### **OTP's tech boxes are well positioned**

- More flexible: wet labs, dry labs, production, quantum, AI
- More affordable: OTP tech boxes quoting £22.5 per sq ft vs. £55.0 per sq ft for prime lab shell
- Ability to expand: occupiers can scale up as they grow

#### 2025 2026 2027

#### Restricted tech box pipeline





# **Financial Results**



## Overview for year ended 31 December 2024

£5.9m adjusted earnings; leasing and cost savings offset by higher net finance costs

|   | 31-Dec-24       | 31-Dec-23 | YOY change |
|---|-----------------|-----------|------------|
| Net rental income                                 | £14.4m          | £13.8m    | +£0.6m     |
| Adjusted earnings                                 | £5.9m           | £6.7m     | (£0.8m)    |
| Adjusted EPS                                      | 1.7p            | 1.9p      | (0.2p)     |
| Ongoing charges ratio                             | 1.8%            | 1.7%      | +0.1%      |
| Total cost ratio (including direct vacancy costs) | 40.8%           | 44.2%     | (3.4%)     |
| Dividend per share <sup>(1)</sup>                 | <b>1.0</b> p    | 2.0p      | (1.0p)     |
|   |                 |           |            |
| Portfolio valuation                               | £385.2m         | £382.3m   | +£2.9m     |
| Net borrowings                                    | (£117.1m)       | (£94.4m)  | (£22.7m)   |
| LTV   | 30.4%           | 24.7%     | +5.7%      |
| NTA   | <b>£260.4</b> m | £279.7m   | (£19.3m)   |
| NTA per share                                     | 74.4p           | 79.9p     | (5.5p)     |





Highlights

Strong rent collection

99.8%

+4.3%

Cost ratio

(3.4%)

+0.8%

### Earnings down £0.8m due to finance costs



Adjusted earnings for the year totalled £5.9m

### Movement in adjusted earnings



## LFL portfolio stable; improvement vs. H2 23



Portfolio valued at £385.2m



Note: Past performance is not indicative of future results (1) Reversion of existing leases to be captured through rent reviews and lease expiries

## NTA per share down 6.9% from revaluation loss



The loss on revaluation and dividends paid were partially offset by positive earnings in the year

#### Movement in EPRA NTA per share



Portfolio Review

APRIL 2025

## Attractive portfolio in the Golden Triangle

Strategy delivering results with future opportunities embedded in our portfolio

| Asset strategy                              | by location                                  |  | Portfolio statistics                  |                        |                       |           |
|---|--|--|---------------------------------------|------------------------|-----------------------|-----------|
| Oxford                                      | Cambridge                                    | London                                       |                                       | Current <sup>(1)</sup> | 31-Dec-24             | 31-Dec-23 |
|   |  |  | Property Valuation                    | n/a                    | £385.2m               | £382.3m   |
|   | Cambourne Park<br>230,400 sq ft              | Rolling Stock Yard<br>53,900 sq ft           | Average Capital Value per sq ft       | n/a                    | £441                  | £443      |
| Oxford<br>Technology Park<br>508,400 sq ft  | Labs repurposing –<br>10,100 sq ft completed | Labs repurposing –<br>12,400 sq ft completed | Completed Area, sq ft                 | 603,400                | 603,400               | 538,900   |
| Tech boxes, labs,                           |  |  | Contracted Rent                       | £16.5m                 | £15.9m                | £15.1m    |
| offices & hotel<br>Built: 237,900 sq ft     | Merrifield Centre                            | Herbrand Street                              | ERV <sup>(2)</sup>                    | n/a                    | £22.4m <sup>(3)</sup> | £19.6m    |
| Onsite: 183,000 sq ft<br>Land: 87,500 sq ft | 12,600 sq ft                                 | 68,600 sq ft                                 | Occupancy <sup>(2)</sup>              | 85.4%                  | 84.4%                 | 79.0%     |
|   | Fully repurposed<br>lab space                | Labs repurposing –<br>long term opportunity  | WAULT to Expiry, years <sup>(2)</sup> | 5.8                    | 5.3                   | 5.8       |
|   |  |  | Net Equivalent Yield <sup>(2)</sup>   | n/a                    | 5.6%                  | 5.3%      |

Note: Past performance is not indicative of future results

(1) Includes Oxford Expression Technologies agreement for lease in OTP IQ unit 9; (2) Investment property only; (3) Total target ERV of £27.9m



## Leasing progress since December 2023<sup>(1)</sup>



£3.2m of additional rent signed taking contracted rent to £16.5m, after accounting for expiries in the period



Note: Past performance is not indicative of future results

(1) Excludes reversion, breaks and expiries of £0.7m. Includes Oxford Expression Technologies agreement for lease in OTP IQ unit 9; (2) Includes downsize of Pro Cam at Cambourne Park

## Cambourne Park's repositioning underway



Leasing momentum in the last 6 months increasing park occupancy from 78% to 83%

#### 50-acre campus being repositioned as a leading science and technology park in West Cambridge



17,200 sq ft let to 42 Technology 8.5% ahead of ERV

Carl Zeiss 5-year lease extension signed

8,800 sq ft converted to labs with strong interest

ERV doubled upon lab conversion to £50.0 per sq ft

### OTP continues to lease up

OXFORD TECHNOLOGY PARK

95,000 sq ft let in 2024; further 5,500 sq ft secured post year end through agreement for lease

Creating a science & technology ecosystem by providing a range of modern, flexible and affordable space



### RSY welcomes latest health tech occupier

Focus on further increasing life science exposure in the building

### CFDX takes fully fitted labs on the first floor

#### CFDX, a precision neuroscience company

- Uses AI to detect dementia earlier than traditional methods
- Founded in 2023 and expanding from LBIC

#### Eight-year lease at a rent of £110 per sq ft

- 5,000 sq ft of fully fitted laboratory space
- Break option in year four







### RSY: a life science cluster within Kings Cross

Rent derived from life sciences

100%

Space classified as laboratories

77%

### Potential to further increase life science exposure

Xero have exercised break; current occupancy of 85%

Focus is to let space to a life science occupier

And increase space classified as laboratories to 100%



### **UK Government**

The Government reiterated its support for life sciences in the Autumn Budget

#### Key policy announcements

£20.4 billion in investment for UK R&D to drive economic growth, including fully funding association to Horizon Europe research programme

£40 million over five years to be invested in a Proof-of-Concept Fund to support university spin-outs

Progressing the East-West Rail project connecting Oxford, Milton Keynes, and Cambridge. The project is expected to cut travel times, ease congestion, and create economic growth Up to £520 million Life Sciences Fund to unlock £1.8 billion in private investment, advance health resilience and create high-quality jobs across the country

New R&D Missions Programme (RDMP), with initial £25 million investment to to turn scientific advancements into real-world benefits, improving public services and quality of life across the UK

Launched in 2023

Department for Science, Innovation & Technology



## Overview for year ended 31 December 2024



£5.9m adjusted earnings; leasing and void cost savings offset by higher net finance costs as development and repurposing progresses

|   | 31-Dec-24 | 31-Dec-23 | YOY change |
|---|-----------|-----------|------------|
| Gross property income <sup>(1)</sup>              | £16.3m    | £15.5m    | +£0.8m     |
| Property operating expenses <sup>(1,2)</sup>      | (£1.9m)   | (£1.7m)   | (£0.2m)    |
| Net rental income                                 | £14.4m    | £13.8m    | +£0.6m     |
| Adjusted administration expenses                  | (£4.8m)   | (£5.2m)   | +£0.4m     |
| Adjusted EBITDA                                   | £9.6m     | £8.6m     | +£1.0m     |
| Net finance costs                                 | (£3.7m)   | (£2.0m)   | (£1.7m)    |
| Тах   | -         | £0.1m     | (£0.1m)    |
| Adjusted earnings                                 | £5.9m     | £6.7m     | (£0.8m)    |
| Adjusted EPS                                      | 1.7p      | 1.9p      | (0.2p)     |
|   |           |           |            |
| Dividend per share <sup>(3)</sup>                 | 1.0p      | 2.0p      | (1.0p)     |
| Total cost ratio (including direct vacancy costs) | 40.8%     | 44.2%     | (3.4%)     |
| Ongoing charges ratio                             | 1.8%      | 1.7%      | +0.1%      |

### Highlights

Leasing in current period and 2023 plus void costs savings drive increase in net rental income

Net finance costs higher following development completions at OTP reducing capitalised interest

99.8% of rent collected

Higher rental income and lower costs drives reduction in total cost ratio

Note: Past performance is not indicative of future results

(1) Excludes gross up of service charge income and costs of £4.0m (31 December 2023: £4.5m); (2) Property operating expenses primarily reflect void costs; (3) Declared and/or paid in respect of the year

### Balance sheet

#### £260.4m NTA / 74.4p NTA per share as at 31 December 2024



|                         | Full year<br>31-Dec-24 | Full year<br>31-Dec-23 | Full year<br>31-Dec-22 | Six weeks to<br>31-Dec-21 |
|-------------------------|------------------------|------------------------|------------------------|---------------------------|
| Investment properties   | £385.2m                | £382.3m                | £387.6m                | £192.2m                   |
| Net borrowings          | (£117.1m)              | (£94.4m)               | (£65.2m)               | £166.0m                   |
| Other net liabilities   | (£5.3m)                | (£4.2m)                | (£2.9m)                | (£7.6m)                   |
| IFRS NAV                | £262.8m                | £283.7m                | £319.5m                | £350.6m                   |
|                         |                        |                        |                        |                           |
| EPRA NTA adjustments    | (£2.4m)                | (£4.0m)                | (£4.3m)                | -                         |
| EPRA NTA                | £260.4m                | £279.7m                | £315.1m                | £350.6m                   |
|                         |                        |                        |                        |                           |
| Number of shares        | 350.0 million          | 350.0 million          | 350.0 million          | 350.0 million             |
| EPRA NTA per share      | 74.4p                  | 79.9p                  | 90.0p                  | 100.2p                    |
|                         |                        |                        |                        |                           |
| Loan-to-value ratio     | 30.4%                  | 24.7%                  | 16.8%                  | n/a                       |
| Total accounting return | (4.4%)                 | (6.8%)                 | (9.1%)                 | n/a                       |

### EPRA performance measures

LIFE SCIENCE REIT

£5.9m EPRA earnings / 1.7 pence EPRA earnings per share as at 31 December 2024

|                                    | Full year<br>31-Dec-24 | Full year<br>31-Dec-23 | Full year<br>31-Dec-22 | Six weeks to<br>31-Dec-21 |
|------------------------------------|------------------------|------------------------|------------------------|---------------------------|
| EPRA earnings                      | £5.9m                  | £6.0m                  | £1.5m                  | (£0.3m)                   |
| EPRA earnings per share            | <b>1.7</b> p           | 1.7p                   | 0.4p                   | (0.1p)                    |
| EPRA cost ratio (incl. void costs) | 40.8%                  | 44.1%                  | 66.3%                  | 163.5%                    |
| EPRA cost ratio (excl. void costs) | 34.1%                  | 33.7%                  | 57.8%                  | 163.5%                    |
|                                    |                        |                        |                        |                           |
| EPRA NDV per share                 | 75.1p                  | 81.1p                  | 91.3p                  | 100.2p                    |
| EPRA NRV per share                 | 81.7p                  | 87.2p                  | 95.9p                  | 103.9p                    |
| EPRA NTA per share                 | 74.4p                  | 79.9p                  | 90.0p                  | 100.2p                    |
| EPRA NIY                           | 3.9%                   | 3.6%                   | 3.4%                   | 4.4%                      |
| EPRA `topped-up' NIY               | 4.1%                   | 3.7%                   | 3.6%                   | 4.5%                      |
| EPRA vacancy rate                  | 15.6%                  | 21.0%                  | 18.0%                  | 19.1%                     |
| EPRA loan to value                 | 32.5%                  | 27.0%                  | 18.9%                  | n/a                       |

### £2.9m increase in valuation to £385.2m



Development progress partly offset by revaluation loss as a result of outward yield shift

### Movement in valuation



## £22.7m increase in net borrowings



Net borrowings increase driven by asset management strategy to create space for science

### Movement in net borrowings



## Portfolio snapshot

LIFE SCIENCE REIT

Well-located assets offering laboratory and office space

### Overview as at 31 December 2024

|                        | Val   | uation      | Area    | Occupancy | WAULT to<br>Break | WAULT to<br>Expiry | Contra  | cted Rent   | NIY  | NEY  | NRY  |
|------------------------|-------|-------------|---------|-----------|-------------------|--------------------|---------|-------------|------|------|------|
| Asset                  | £m    | £ per sq ft | sq ft   | %         | Years             | Years              | £m p.a. | £ per sq ft | %    | %    | %    |
| Oxford Technology Park | 89.9  | 378         | 237,900 | 70.8%     | 7.2               | 10.4               | 3.4     | 19.3        | 3.6% | 5.4% | 5.5% |
| Rolling Stock Yard     | 83.1  | 1,542       | 53,900  | 90.0%     | 1.4               | 5.6                | 3.5     | 72.3        | 4.0% | 5.3% | 6.3% |
| Cambourne Park         | 80.1  | 348         | 230,400 | 76.5%     | 1.3               | 3.9                | 4.1     | 22.3        | 4.8% | 6.2% | 6.9% |
| Herbrand Street        | 68.2  | 994         | 68,600  | 100.0%    |                   | 1.8                | 4.0     | 58.5        | 5.5% | 5.4% | 7.0% |
| The Merrifield Centre  | 7.4   | 589         | 12,600  | 100.0%    | 2.0               | 7.0                | 0.3     | 23.1        | 3.7% | 5.4% | 6.0% |
| Investment Assets      | 328.7 | 545         | 603,400 | 84.4%     | 3.1               | 5.3                | 15.3    | 31.3        | 4.4% | 5.6% | 6.4% |
| Oxford Technology Park | 56.5  | 209         | 270,500 |           |                   |                    |         |             |      |      |      |
| Development Assets     | 56.5  | 209         | 270,500 |           |                   |                    |         |             |      |      |      |
| Total / Average        | 385.2 | 441         | 873,900 |           |                   |                    |         |             |      |      |      |

**Valuation by Location** 







Note: Past performance is not indicative of future results

(1) Includes £0.6m of contracted rent from development assets; life science occupiers make up 54% of investment assets; (2) 63% of portfolio let area occupied by life science occupiers

## Robust and diversified occupier base



Adding high quality life sciences occupiers



## +84% potential income uplift

LIFE SCIENCE REIT

Rental upside to be captured through lease up of vacant space and development pipeline

### Passing Rent to ERV Bridge as at 15 April 2025<sup>(1)</sup>



Note: Past performance is not indicative of future results

(1) RSY stands for Rolling Stock Yard; CP stands for Cambourne Park; OTP stands for Oxford Technology Park; (2) Includes Oxford Expression Technologies agreement for lease in OTP IQ unit 9; (3) Reversion of existing leases to be captured through rent reviews and expiries; (4) Based on CBRE's ERVs

### Occupier case study: Beacon Therapeutics



Launched in 2023 with an impressive £96m in funding, one of the largest biotech launches in recent UK memory

| A Rolling Stock Yard occupier |      |  |  |  |  |
|-------------------------------|------|--|--|--|--|
|                               |      |  |  |  |  |
| £0.8m rent p.a.               | 7.30 |  |  |  |  |

|                           | 7,300 Sq T              |
|---------------------------|-------------------------|
| Signed in March 2023      | Ophthalmic gene therapy |
| Oxford University spinout | Rental deposit in place |



### Most ambitious spinout out of Oxford University

#### Founded in 2023 and raised c.£230m to date

- June 2023: raised £96m in Series A funding, the biggest launch for any company spun out of Oxford and one of the largest biotech launches in recent UK memory
- July 2024: Raised a further £133m in Series B funding

#### **Unprecedented support**

 Investors include Syncona, Oxford Science Enterprises, Forbion, the University of Oxford, TCGX and Advent Life Sciences

### Poised to revolutionise the field of ophthalmology

 Tries to save and restore the vision of patients with a range of prevalent and rare retinal diseases that result in blindness

## Sustainability integral to our business plan

Good progress, with all buildings now rated EPC A - C

### **EPC** ratings



### BREEAM certificates





### Management agreement and arrangements



| Investment Adviser             | Ironstone Asset Management Ltd.  |
|--------------------------------|--|
| Fees                           | Percentage of the lower of net asset value and the average market capitalisation for the quarter. 1.0% up to £500m; 0.9% between £500m - £1bn; 0.75% over £1bn. No performance fee or acquisition fee. Transitional arrangement until December 2027 whereby the basis of the fee calculation is subject to a floor of no lower than 70% of net asset value |
| Term                           | 24 months' notice post four year anniversary of the date of admission  |
| Board of Directors             | Claire Boyle, Dr Sally Ann Forsyth OBE, Mike Taylor, Richard Howell  |
| Listing                        | Investment company listing on the Main Market of the London Stock Exchange   |
| Tax Status                     | UK REIT regime   |
| AIFM                           | G10 Capital Ltd.   |
| Strategy                       | Invest in a diversified portfolio of UK properties that are leased or intended to be leased to occupiers operating in the life science sector  |
| Target Total Accounting Return | +10% (Dividends plus NAV growth)   |
| Target Dividend                | REIT status requirement to distribute at least 90% of property income; future dividends suspended until the Strategic Review has concluded   |
| Dividend Frequency             | Half-yearly  |
| EPRA NTA                       | £260.4m or 74.4p per share as at 31 December 2024  |
| Borrowings                     | £122.7m gross debt drawn as at 31 December 2024<br>£150m debt facility with HSBC and BOI, comprising a £100m three-year term loan and a £50m RCF (250 bps over SONIA)  |
| LTV                            | 30.4% as at 31 December 2024   |
| Target LTV                     | 30.0% - 40.0%  |
| Market Capitalisation          | £156.8m as at 17 April 2025  |

## Life Science REIT plc: Board of Directors<sup>(1)</sup>



#### **Claire Boyle**

#### Chair

Appointed as a Director of the Company on 14 October 2021.

Claire is a NED and chair of the audit committee of Fidelity Special Values and a NED of The Monks Investment Trust and of Nippon Active Value Fund plc.

Over 20 years' experience working in financial services and investment management, having qualified as a chartered accountant with Coopers and Lybrand.

Claire has a degree in Natural Sciences from Durham University.



**Richard Howell** 

#### Senior Independent Director; Chair of the Audit and Risk Committee

Appointed as a Director of the Company on 3 May 2022.

Richard is CFO of Primary Health Properties plc, the FTSE-250 REIT and leading investor in flexible, modern primary healthcare accommodation across the UK and Ireland.

Over 20 years' experience within the listed property sector.

Richard is a qualified accountant and has a degree in Accounting and Finance from Kingston University.



#### Dr Sally Ann Forsyth OBE

### Non-Executive Director; Chair of the Sustainability Committee

Appointed as a Director of the Company on 14 October 2021.

Sally Ann is CEO of the Stevenage Bioscience Catalyst and is a pioneer of the Life Science real estate industry with over 16 years of experience delivering outstanding science parks.

Sally Ann has a PhD in molecular biology from the University of Cambridge, a certificate in Real Estate Economics and Finance from LSE and is a qualified management accountant.

She was awarded an OBE for services to Business and Science in 2021.



Mike Taylor

Non-Executive Director; Chair of the Management Engagement and Remuneration Committees

Appointed as a Director of the Company on 14 October 2021.

Mike is the Commercial Director for the British Heart Foundation ("BHF"), the largest funder of life science research into heart and cardiovascular disease in the UK.

Prior to joining BHF he spent over 20 years working in senior roles in a wide range of major retailers.

Mike has a degree in Economics from the University of East Anglia.



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### Ironstone Asset Management Ltd





